Submitted by: ASSEMBLY MEMBERS COFFEY, STARR

AND JOHNSTON

Reviewed by: Assembly Counsel For reading: March 3, 2009

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ANCHORAGE, ALASKA AR NO. 2009–67

A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY AMENDING AND REVISING THE 2009 GENERAL GOVERNMENT OPERATING BUDGET TO REDUCE APPROPRIATIONS.

WHEREAS, the biennial General Government Operating Budget adopted in November 2007 set forth annual budget requirements for Fiscal Year 2008 (Year 1) and Fiscal Year 2009 (Year 2); and

WHEREAS, the biennial budget process calls for a mid-cycle review and update of the 2009 (Year 2) General Government Operating Budget that was passed and approved by the Assembly as AO 2008-102(S) as amended, on November 25, 2008; and

WHEREAS, after the 2009 budget was updated in AO 2008-102(S) as amended, it was determined that the Municipality of Anchorage had a budget deficit of approximately \$20 million; and

WHEREAS, the Acting Mayor during the first few months of 2009 has made approximately \$10 Million in spending reductions that are reflected in this Assembly Resolution AR No. 2009-67; and

WHEREAS, the Assembly recognizes the current financial difficulties and will make necessary reductions in appropriations to ensure the financial health of the Municipality of Anchorage;

NOW, THEREFORE, the Anchorage Assembly resolves:

<u>Section 1.</u> Appropriations set out in AO 2008-102(S) for the General Government Operating Budget for 2009 are hereby amended and adopted for the Municipality of Anchorage as described in this Assembly Resolution 2009-67.

Section 2. Appropriations for the direct cost amounts set forth for the 2009 fiscal year for the operating departments and/or agencies are amended for the 2009 fiscal year as set out in Attachment 1.

Section 3. Appropriations to support the function cost amounts for the 2009 fiscal year operating funds set forth in Section 3 of AO 2008-102(S) will be rebalanced by the Office of Management and Budget to reflect the reduction in

appropriations in Section 2 of this Assembly Resolution 2009-67, for review by the Assembly during 1st Quarter Budget Review, prior to setting the mill rates.

The Acting Mayor, as part of the \$10 Million spending reductions, implemented a medical benefit holiday to utilize savings in Fund 603. This is to be implemented and reflected in the 1st Quarter Budget Revision prior to setting

Section 5. Fund 719 Retirement Certification of Participation has \$6.7 million in reserve for potential litigation: This balance will be transferred to Fund 101 to be reserved to ensure the 5 major funds comply with the Municipality of Anchorage reserve requirements and shall not be appropriated except by

PASSED AND APPROVED by the Anchorage Assembly this _____day of

Dept		2009 Operating	S Revision	
No.	Department/Agency	Costs	as amended	2009 Total
	GENERAL GOVERNMENT			
1000	Assembly	\$2,777,840	\$(263,778)	\$2,514,062
1050	Equal Rights Commission	700,213	(54,556)	645,657
1060	Internal Audit	537,963	(13,699)	524,264
		2009		
Dept		Operating	S Revision	0000 T + 1
No.	Department/Agency	Costs	as amended	2009 Total
1100	Office of the Mayor	1,570,218	(280,484)	1,289,734
1130	Office of Equal Opportunity	364,256	(182,151)	182,106
1150	Municipal Attorney	7,185,262	(513,511)	6,671,751
1200	Municipal Manager	2,925,259	(704,864)	2,220,395
	Heritage Land Bank/Real	7 740 957	(245,000)	7,504,768
1208	Estate	7,749,856	(245,088)	7,304,708
1300	Finance	11,974,766	(816,380)	11,158,386
1370	Chief Fiscal Officer	732,396	(84,670)	647,726
1400	Information Technology	1,406,434	(1,306,267)	100,167
1500	Planning	4,168,071	(348,753)	3,819,318
1800	Employee Relations	5,105,800	(430,655)	4,675,145
1900	Purchasing	1,531,610	(148,988)	1,382,622
1700	Office of Management &	1,551,616	(, ,
1950	Budget	1,001,613	(74,246)	927,367
	_		(0.44.772.0)	11 742 720
2000	Health and Human Services	12,608,468	(864,738)	11,743,730
3000	Anchorage Fire	71,394,848	(3,060,814)	68,334,034
3000	Amenorage i ne	,,.		,
4000	Anchorage Police	84,341,193	(3,623,311)	80,717,882
	Anchorage Parks and		(01/, 075)	17 101 260
5000	Recreation	18,018,144	(916,875)	17,101,269
5100	Office - Economic & Community Dev	22,811,780	(1,787,970)	21,023,810
2100	Community Dev	22,011,700	(1,707,570)	, ,
6000	Public Transportation	21,720,040	(1,473,759)	20,246,281
	Project Management &			= = 40.000
7300	Engineering	8,196,507	(456,269)	7,740,238
7400	Maintenance Propositions	89,120,656	(1,338,546)	87,782,110
7400	Maintenance & Operations	9,089,447	(205,818)	8,883,629
7500	Development Services	7,317,631	(362,405)	6,955,226
7700	Traffic	/,51/,031	(302,403)	0,733,220
	Subtotal General Government	\$20 <i>4</i> 250 271	\$(19,558,593)	\$374,791,678
	Agencies	\$394,350,271	φ(12,330,333)	ψ517,171,010
	INTERNAL SERVICE			

INTERNAL SERVICE AGENCIES

AR No. 2009-67

Attachment 1, Page 1 of 2

1200	Municipal ManagerSelf Insurance	\$8,654,626	\$	-	\$8,654,626
1400	Information Technology	15,861,082			15,861,082
	Subtotal Internal Service Agencies	\$24,515,708	\$	-	\$24,515,708
7685	SPECIAL REVENUE FUNDS Fund 202 Convention Ctr Reserve	\$14,026,630	\$	-	\$14,026,630
_	D TOTAL GENERAL RNMENT	\$432,892,617	\$ <u>(</u> 19,55	3,593)	\$413,334,024



MUNICIPALITY OF ANCHORAGE

ASSEMBLY MEMORANDUM

NO. <u>AM 190–2009</u>

Meeting Date: March 24, 2009

From: Subject:

ASSEMBLY VICE CHAIR COFFEY

AO 2009-34 - AN ORDINANCE OF THE ANCHORAGE MUNICIPAL

ASSEMBLY AMENDING ORDINANCE AO 2008-102(S) AMENDING APPROPRIATIONS TO FUNDS FOR THE 2009 (UPDATED) GENERAL GOVERNMENT OPERATING BUDGET FOR THE MUNICIPALITY OF

ANCHORAGE.

AR 2009-67 - A RESOLUTION OF THE ANCHORAGE MUNICIPAL ASSEMBLY AMENDING AND REVISING THE 2009 GENERAL GOVERNMENT OPERATING BUDGET TO REDUCE

APPROPRIATIONS.

AR 2009-67 and AO 2009-34 each revise and reduce appropriations in the 2009 General Government Operating Budget in identical fashion.

A listing of proposed reductions in appropriations by department are attached and offered for discussion purposes among the Assembly Members, the Administration and comment from the general public. Proposed reductions incorporate those already made by the acting mayor.

 Also attached is an Assembly Counsel Memorandum dated March 18, 2009 in response to questions raised upon introduction of AO 2009-34.

Respectfully submitted:

Dan Coffey Assembly Member, Section 4

Proposed Reductions in Appropriations: By Department for FY 2009 For Discussion and Public Comment

	Executive Rollback of 3% for remainder of year	2009	
Anchorage Parks and Recreation	(salary and benefit impact)	6,991	
Anchorage Parks and Recreation	AMEA 2 weeks non paid	128,344	
Anchorage Parks and Recreation	Non rep 2 weeks non paid	86,186	
Anchorage Parks and Recreation	Hiring Freeze = increase vacancy factor	127,525	
Anchorage Parks and Recreation	Mayor Cuts Round 1	457,584	
Anchorage Parks and Recreation	50% reduction	110,245	
			916,875
	Executive Rollback of 3%		
Assembly	for remainder of year (salary and benefit impact)	23,623	
Assembly	Non rep	2,953	
Assembly	Hiring Freeze = increase vacancy factor	Discuss	-
			_
Assembly	Reduce Ombudsman down to one FTE	150,596	
Assembly	Eliminate Budget Analyst	86,606	
			263,778
Chief Fiscal Officer	Mayor Cuts Round 1	36,620	
Chief Fiscal Officer	Non rep 2 weeks non paid	3,050	
Chief Fiscal Officer	10% reduction	45,000	
			84,670

Attachment to AM 190-2009 Page Number 1

Development Services	AMEA 2 weeks of non paid	75,999	
Development Services	Non rep 2 weeks non paid Hiring Freeze = increase	39,015	
Development Services	vacancy factor	-	
Development Services	Mayor Cuts Round 1	62,867	
Development Services	10% reduction	27,937	
			205,818
	Executive Rollback of 3% for remainder of year		
Employee Relations	(salary and benefit impact) Hiring Freeze = increase	8,214	
Employee Relations	vacancy factor	18,830	
Employee Relations	Non rep 2 weeks non paid	59,686	
Employee Relations	Mayor Cuts Round 1	117,169	
Employee Relations	10% reduction	24,023	
Employee Relations	Do not fill ER Director position for remainder of the year.	111,217	
Employee Relations	Eliminate HR Position IV	91,516	
			430,655
Equal Opportunity	Non rep 2 weeks non paid	1,867	
Equal Opportunity	Office of Equal Opportunity	180,284	
	-		182,151

Equal Rights Commission	Mayor Cuts Round 2	35,377	
Equal Rights Commission	Non rep	14,688	
	Executive Rollback of 3% for remainder of year		
Equal Rights Commission	(salary and benefit impact) Hiring Freeze ≕ increase	4,366	
Equal Rights Commission	vacancy factor	126	
			54,556
	Executive Rollback of 3% for remainder of year		
Finance	(salary and benefit impact)	18,603	
Finance	Non rep 2 weeks non paid	115,273	
Finance	AMEA 2 week non paid	200,591	
Finance	Hiring Freeze = increase vacancy factor	90,137	
Finance	Mayor Cuts Round 1	60,000	
Finance	10% reduction	131,776	
Finance	Discretionary	200,000	
			816,380
Fire	Non rep 2 weeks non paid	165,823	
	Hiring Freeze = increase		
Fire	vacancy factor	135,732	
Fire	Mayor Cuts Round 1	186,287	
Fire	Mayor Cuts Round 1	1,099,495	
Police and Fire	Mayor Cuts Round 2 Reduce to reflect many of the contracts are	66,500	
Fire	dedicated. Consolidate Payroll/HR to	75,000	
Fire	City Hall	193,693	
Fire	Fire Wage Concessions	1,138,284	

Health and Human Services Health and Human Services	Mayor Cuts Round 2 AMEA 2 weeks non paid	131,122 121,786
Health and Human Services	Eliminate Veteran's Position absorb duties under another department. Non rep 2 weeks non paid Executive Rollback of 3% for remainder of year (salary and benefit impact) Hiring Freeze = increase vacancy factor Mayor Cuts Round 1	77,187 62,454 15,292 78,982 377,916
Health and Human Services	Grant based (done)	0 -
		864,738
		004,730
Heritage Land Bank	Executive Rollback of 3% for remainder of year (salary and benefit impact)	3,498
Heritage Land Bank Heritage Land Bank	for remainder of year	
•	for remainder of year (salary and benefit impact)	3,498
Heritage Land Bank	for remainder of year (salary and benefit impact) Non rep 2 weeks non paid Hiring Freeze = increase	3,498 8,809
Heritage Land Bank Heritage Land Bank	for remainder of year (salary and benefit impact) Non rep 2 weeks non paid Hiring Freeze = increase vacancy factor	3,498 8,809 805
Heritage Land Bank Heritage Land Bank Heritage Land Bank	for remainder of year (salary and benefit impact) Non rep 2 weeks non paid Hiring Freeze = increase vacancy factor Mayor Cuts Round 1	3,498 8,809 805 19,765

	-	-	
Operations	Mayor Cuts Round 1	1,003,000	
Operations Maintenance and	vacancy factor	84,296	
Maintenance and	Hiring Freeze = increase		
Maintenance and Operations	Eliminate one supervisor positions	90,000	
Maintenance and Operations	Non rep 2 weeks non paid	109,913	
Maintenance and Operations	AMEA 2 weeks non paid	51,337	
			13,038
	()	,	13,699
Internal Audit	for remainder of year (salary and benefit impact)	2,822	
Internal Audit	Non rep 2 weeks non paid Executive Rollback of 3%	10,877	
			1,306,267
Information Technology	IT Reductions	500,000	4 206 267
		500.000	
Information Technology	Mayor Cuts Round 2	280,000	
Information Technology	Already cutting IT significantly	**	
Information Technology	Mayor Cuts Round 1	70,322	
Information Technology	Hiring Freeze = increase vacancy factor	83,842	
Information Technology	Non rep 2 weeks non paid	351,993	
Information Technology	AMEA 2 weeks non paid	13,961	
Information Technology	Executive Rollback of 3% for remainder of year (salary and benefit impact)	6,149	

1,338,546

Management and Budget	Non rep 2 weeks non paid	23,271	
Management and Budget	Hiring Freeze = increase vacancy factor	894	
Management and Budget	Mayor Cuts Round 1 Already cut this budget in	-	
Management and Budget	Mayor round	-	
Management and Budget	Mayor Cuts Round 2	50,081	
			74,246
Mayor	Executive Rollback of 3% for remainder of year (salary and benefit impact) Hiring Freeze = increase	10,485	
Mayor	vacancy factor	-	
Mayor	Mayor Cuts Round 1	78,511	
Mayor	10% reduction	4,000	
Mayor	Eliminate Special Admin Assit 1 in the Mayor's Budget	38,834	
Mayor	Eliminate Special Admin Assit 1 in the Mayor's Budget	62,521	
·	Eliminate Program &		
Mayor	Policy Director	86,132	
			280,484
	Executive Rollback of 3%		
Municipal Attorney	for remainder of year (salary and benefit impact)	71,538	
Municipal Attorney	Non rep 2 weeks non paid	71,169	
Municipal Attorney	Hiring Freeze = increase vacancy factor	54,255	
Municipal Attorney	Mayor Cuts Round 1	315,049	
Municipal Attorney	10% reduction	1,500	

Municipal Manager	Executive Rollback of 3% for remainder of year (salary and benefit impact)	21,466	
Municipal Manager	AMEA 2 weeks non paid	1,941	
Municipal Manager	Non rep 2 weeks non paid	18,679	
Municipal Manager	Hiring Freeze = increase vacancy factor	5,324	
Municipal Manager	Mayor Cuts Round 1	609,354	
Municipal Manager	10% reduction	48,100	
			704,864
Economic & Community Develop	Mayor Cuts Round 1	227,750	
Economic & Community	Executive Rollback of 3% for remainder of year	227,700	
Develop	(salary and benefit impact)	7,666	
Economic & Community Develop	AMEA 2 weeks of non paid	68,546	
Economic & Community Develop	Non rep 2 weeks non paid	102,809	
Economic & Community Develop	Hiring Freeze = increase vacancy factor	-	
Economic & Community Develop	Mayor Cuts Round 1	243,148	
Economic & Community Develop	What is available in their non dedicated contracts	220,000	
Economic & Community			
Develop	Close Dimond Library	289,636	
Economic & Community Develop	No Sunday Library hours	-	
Economic & Community Develop	PAC	337,820	
·			
Economic & Community	Eliminate all but one position in OECD effective		
Develop	July 1, 2009	290,594	

1,787,970

Planning	Executive Rollback of 3% for remainder of year (salary and benefit impact)	3,298	
Planning	AMEA 2 weeks non paid	92,179	
Planning	Non rep 2 weeks non paid	24,316	
Planning	Hiring Freeze = increase vacancy factor	20,560	
Planning	Mayor Cuts Round 1	208,400	
		-	348,753
	Executive Rollback of 3% for remainder of year		
Police	(salary and benefit impact)	12,208	
Police and Fire	Mayor Cuts Round 2	66,500	
Police	Non rep 2 weeks non paid	145,657	
Police	Hiring Freeze = increase vacancy factor	218,440	
Police	Mayor Cuts Round 1	2,450,000	
Police	Already cutting	150,000	
Police	Eliminate purchase of new computer for 300,000	300,000	
Police	Consolidate Payroll/HR to City Hall	280,506	
			3,623,311
	Executive Rollback of 3%		
Proj. Mngmnt & Eng	for remainder of year (salary and benefit impact)	2,924	
Proj. Mngmnt & Eng	AMEA 2 weeks non paid	148,276	
Proj. Mngmnt & Eng	Non rep 2 weeks non paid	63,110	
Proj. Mngmnt & Eng	Hiring Freeze = increase vacancy factor	49,533	
Proj. Mngmnt & Eng	Mayor Cuts Round 1	123,800	
Proj. Mngmnt & Eng	10% reduction	68,626	
			450.000

	Executive Rollback of 3% for remainder of year		
Public Transportation	(salary and benefit impact) Hiring Freeze ≕ increase	Discuss	
Public Transportation	vacancy factor	Discuss	
Public Transportation	AMEA 2 weeks non paid	12,619	
Public Transportation	Non rep 2 weeks non paid	161,646	
Public Transportation	Mayor Cuts Round 1	591,458	
Public Transportation	Mayor Cuts Round 1	422,306	
Public Transportation	10% reduction	285,730	
			1,473,759
	Executive Rollback of 3% for remainder		
Purchasing	of year (salary and benefit impact)	3,100	
•	AMEA 2 weeks non	0,100	
Purchasing	paid	21,905	
Purchasing	Non rep 2 weeks non paid Hiring Freeze =	16,283	
Purchasing	increase vacancy factor	5,700	
Purchasing	Mayor Cuts Round	-	
Purchasing	Mayor Cuts Round 2	25,000	
	Cutting directly by eliminating the		
Purchasing	auction contract	\$77,000	
			148,988
	Executive Rollback		
	of 3% for remainder		
Traffic	of year (salary and benefit impact) AMEA 2 weeks non	7,803	
Traffic	paid	49,233	
Traffic	Non rep 2 weeks non paid Hiring Freeze =	22,369	
Traffic		25,020	
Traffic	Mayor Cuts Round	255,373	
Traffic	10% reduction	2,606	362,405

Mayor Cuts Round

Fund 603 1 1,000,000

TOTAL SUGGESTED SPENDING REDUCTIONS FY 2009 BUDGET

\$<u>20,558,593</u>

Detail of professional services reductions as indicated above:

(····	Current Budge	rt .
Account 2000	Professional Services		
	Anchorage Parks and Recreation	\$220,490.00	110,245.00
	Assembly	\$239,890.00	-
	Chief Fiscal Officer	\$450,000.00	45,000.00
	Development Services	\$279,370.00	27,937.00
	Economic & Community Develop	\$3,070,740.00	220,000.00
	Employee Relations	\$240,230.00	24,023.00
	Equal Rights Commission	\$3,000.00	-
	Finance	\$1,317,760.00	131,776.00
	Fire	\$2,668,380.00	75,000.00
	Health and Human Services	\$2,383,000.00	-
	Heritage Land Bank	\$305,100.00	30,510.00
	Information Technology	\$301,750.00	-
	Maintenance and Operations	\$179,070.00	_
	Management and Budget	\$130,000.00	<u>-</u>
	Mayor	\$40,000.00	4,000.00
	major	ψτυ,υυυ.υυ	4,000.00

М	unicipal Attorney	\$15,000.00	1,500.00
M	unicipal Manager	\$481,000.00	48,100.00
Pi	anning	\$334,000.00	33,400.00
Po	olice	\$1,901,442.00	-
Pr	Proj. Mngmnt & Eng	\$686,260.00	68,626.00
Pı	ublic Transportation	\$2,857,300.00	285,730.00
Pt	urchasing	\$77,000.00	7,700.00
Tr	affic	\$26,064.00	2,606.40
2000 Ñ	on-Lauor	\$18;208;846.00	1,116,153.40



MUNICIPALITY OF ANCHORAGE OFFICE OF ASSEMBLY COUNSEL

MEMORANDUM

To: Dan Coffey, Assembly Vice Chair From: A Julia Tucker, Assembly Counsel

Date: March 18, 2009

Subject: Assembly action regarding the FY 2008/2009 Budget deficit.

Background: The biennial General Government Operating Budget setting forth projected annual budget requirements for FY 2008 and FY 2009 was adopted by the Assembly on November 29, 2007. The fiscal environment of the Municipality was represented in various reports prepared by the Administration on the status of revenue and spending under the FY 2008 Budget. The fund balance forecast report distributed on November 17, 2008 described the anticipated year-end fund balances as intact, with no forecast or reference to deficit spending needs for FY 2008. The biennial General Government Operating Budget for FY 2009 was reviewed and updated by Assembly action approving AO 2008-102(S) as amended, on November 25, 2008.

Reporting Deficits to the Assembly: Whenever the mayor determines that revenues will be less than appropriations for the fiscal year, Charter §13.06 requires the mayor to report this fact to the Assembly. Beginning in January 2009 and continuing to date, the Administration is confirming projected municipal fund deficits. As of Friday, February 13, 2009, the Administration confirmed projected municipal fund deficits in excess of \$17 Million for FY 2008 Issues and \$11 Million for 2009 Revenue shortfall issues, leading to a subtotal of nearly \$29 Million in potential budget shortfall, before any spending cuts. Of this subtotal, the projected deficit in General Government is \$21.3 Million, before any spending cuts.

Proposed Assembly Action: AO 2009-34, seeking to amend appropriations authorized under AO 2008-102(S) downward to meet the reduction in biennial revenues and municipal fund deficits for FY 2008 and FY 2009, was introduced on March 3, 2009.

Your Questions Following Introduction of AO 2009-34:

1. Can the Assembly reduce appropriations by ordinance? Yes.

AMC 6.10.070 addresses budget approval and requires appropriation of necessary funds by ordinance. (Under prior borough code GAAB 9.10.040, the Borough Assembly was required to use ordinances to make appropriations, supplemental appropriations or transfer appropriations.)

AMC 6.10.085, introduced and approved by the Anchorage Municipal Assembly in February 1978, was added to allow the Assembly to reduce or increase appropriations by resolution, and a single public hearing is required if the resolution reduces an appropriation by more than \$100,000.

cc: Jim Reeves, Municipal Attorney

Rhonda Westover, Deputy Municipal Attorney

Barbara Gruenstein, Municipal Clerk

AMC 6.10.085, allowing action by resolution instead of an ordinance, is permissive not mandatory, and the single public hearing is a threshold minimum. Nothing in municipal code or Charter prohibits the Assembly from using an ordinance to reduce or increase appropriations. If the action is intended to have the force of law, an ordinance is appropriate.

AO 2008-102(S) as amended is an example of budget amendment by ordinance; AR 2008-064(S) is an example of a 1st Quarter budget amendment by resolution. Each of these updated the biennial FY 2008/2009 Budget amended and approved by the Assembly in AO 2007-133(S-1). The Assembly is permitted to hold more than one public hearing.

2. Do municipal code and Charter prohibit the Assembly from reducing appropriations prior to the end of the First Quarter? **No.**

Both municipal code (AMC 6.10.085 discussed above) and the Charter allow the Assembly to reduce appropriations during the course of the fiscal year. Charter §13.06 allows the assembly to "reduce appropriations as it deems necessary", after notification from the mayor that revenues will be less than appropriations for a fiscal year.

Absent present circumstances of economic recession and municipal budget deficit, the municipal budget has been subject to routine review by the Assembly in April, prior to setting the mill rate. As a matter of practice, the timing of Assembly budget review for routine adjustment prior to setting the mill rate has been set out in AR 2007-283(S), AR 2008-165, and AR 2008-333. These resolutions do not override municipal charter: The Assembly is not prohibited from reducing appropriations by law "as it deems necessary" under the authority and circumstance set out in Charter §13.06.

3. Can the mayor trigger the Assembly's authority to reduce appropriations during the fiscal year? Yes.

The mayor triggers the Assembly's authority to reduce appropriations during the fiscal year when the mayor reports to the Assembly that revenues will be less than appropriations. The mayor's report to the Assembly is mandatory under Charter §13.06.

4. Once the Assembly's authority to reduce appropriations is triggered, do limitations apply? Yes.

In allowing the Assembly to reduce appropriations as it deems necessary (after a report from the Mayor that revenues will be less than appropriations for a fiscal year), Charter §13.06 also states: **No appropriation may be reduced by more than the amount of the then unencumbered balance.**

- 5. Does the Assembly's annual approval of appropriations for the General Government Operating Budget under Charter §13.05 preclude the Assembly from taking action on the budget under Charter §13.06? No.
- 6. Is the Assembly's power over the budget limited to adjusting particular expenditures and individual appropriations? **No.**

The term "appropriation" is a defined term in the Charter. The Charter gives the Assembly open-ended authority to decide "what it deems necessary" under Charter §13.06 and in deciding what constitutes an "appropriation":

Charter §17.13. Definitions.

- (a) "Appropriation" means a unit of funding provided for by the assembly in the municipal budget. An appropriation may be specific as to particular expenditures or general as to an entire department or agency, as the assembly deems appropriate.
- 7. Is it the mayor's job to manage government within the limitations of the budget approved by the Assembly? Yes.
 - Under Alaska Statute 29.35.100, Charter §13.03–13.05, AMC 6.10.070 and AMC 6.10.080, the governing legislative body of the Municipality establishes the manner for the preparation and submission of the budget and capital program; approves the budget with or without amendments, and appropriates the money to fund the budget. Under Charter §13.08(a), no payment shall be made or obligation incurred except in accordance with appropriations.
- 8. Is mayoral budget management the Assembly's only recourse under code and Charter when projected revenues are less than appropriations in the annual budget?

 No.
 - Under municipal code and Charter, the Assembly controls appropriations and the responsibility of reducing appropriations (as defined in Charter §17.13) in light of reduced revenues may be exercised by the Assembly under Charter §13.06.
- 9. Can the mayor transfer all or part of an unencumbered balance of one appropriation to another? No.
 - Under Charter §13.06(b), the mayor is limited to transfers between categories within an appropriation. Only the Assembly can transfer all or part of an unencumbered balance from one appropriation to another.
- 10. Does the mayor control contingency funds under AMC 6.10.110? No.
 - AMC 6.10.110 specifically states that "contingent funds shall be under the exclusive control of the assembly". Assembly control of contingent funds dates back to unification of the municipality. (GAAB 9.20.060; AO No. 79-27). Assembly authorization is required before expenditure or transfer of a contingency fund to meet an emergency. The mayor is not authorized to transfer contingency fund balances without Assembly approval.

AMC 6.10.110 also provides for regular reporting to the Assembly on the status of contingent funds:

The chief fiscal officer shall prepare a monthly report to the assembly which will indicate the total contingency fund appropriation for the fiscal year and each transfer made from that fund since the beginning of the fiscal year and which shall also indicate the current remaining balance of the contingency fund.

Reporting by the chief fiscal officer to the Assembly under AMC 6.10.110 is mandatory.